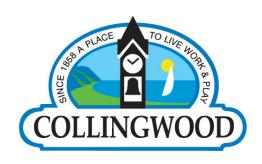


Asset Sale Proceeds

How Should We Invest The Sale Proceeds?

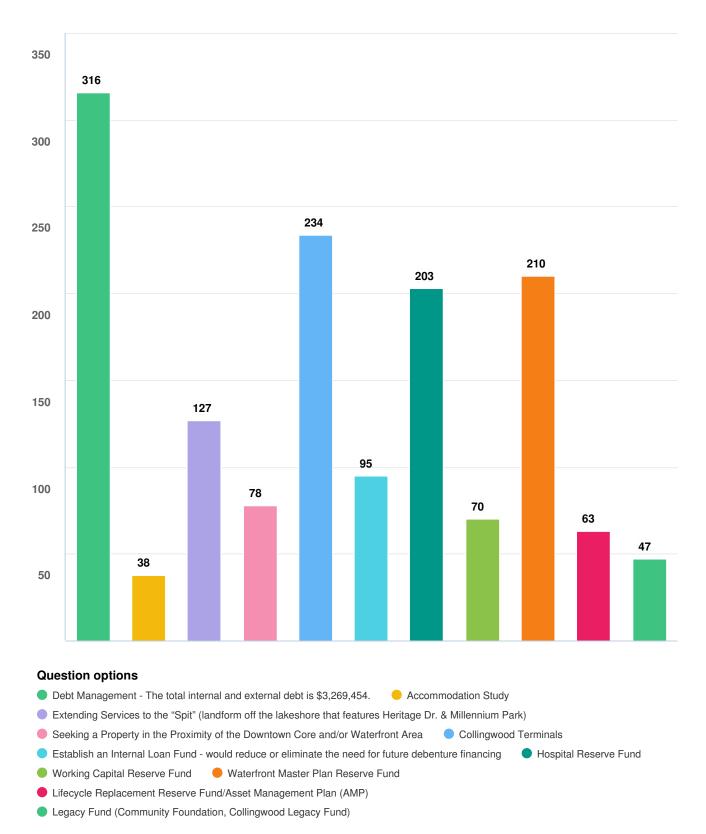
Engage Collingwood Idea Gathering Survey Report

April 29, 2019 - June 30, 2019



Q1 - How should the Town of Collingwood spend the estimated \$18.6 million in net proceeds? Option to select all ideas of interest

Optional Question (564 responses, 197 skipped)



Q2 - Share other ideas on how you think the sale proceeds should be invested:

Optional Question (444 responses, 317 skipped)

- Put dollars into Information Technology Applications for the Town of Collingwood and training for staff on how to use same. Use the study that our Information Technology completed as a guide. Allow Technology experts more say in what we need. Invest in an outside consultant to restructure the Departments to identify business needs.
- "indoor small business market" town owned business vending facility. I strongly believe an indoor vending market is a valuable answer to the current state of general poverty in the town of Collingwood. let's house a centre of commerce that allows people to create small businesses and sell things and food that they make, products that they want to sell and services that they may also be able to provide to people in a direct fashion that is cost effective and profitable for each vendor. this is my main idea in relation to both business and tourism for people living and visiting the town of Collingwood. 100% ultimately this would be considered an indoor farmers market or generally speaking a place of year round small business centre that is open to both the public and business people who want to purchase a vending license and operate a small business at this town owned facility.
- super rec complex with lots of gym equipment, cardio, hanging bags. bring in single-owner apartment complexes so there are
 affordable rental options.
- Upgrade and improve the Trails system Install proper bike lanes throughout Town
- Contribute to solutions to help address or remedy Collingwood's homeless situation. If we can support Barrie, surely we can assist
 worthwhile organizations in Collingwood that are trying to help resolve a significant social issue that should be addressed by
 municipal leaders. Among other things, shelters for the homeless would be a valuable step in the right direction.
- reduce town's finical contribution to Elvis festival and allow local business to open sidewalk booths to attract tourist/local shoppers
 and reduce external vendors. Renovate central park hockey arena increase change rooms and reduce lobby size and the pro shop
 is never open. Also please install traffic light at birch street and first street to help traffic pull out onto first street safely. Traffic on first
 street drives way to fast and between the lights at main and first and cedar and first traffic is either speeding up or slowing down
- In general terms, I would like to see spending divided between two segments: a) nice to have but not necessary and b) a necessity. Obviously, my choice would be to dedicate spending to items considered critical for our every day functioning. A new hospital along with basic infrastructure (roads) and critical infrastructure (waste water treatment) have a direct impact on everyone's lives. The Terminals, waterfront development, a Town Hall Annex are not necessities. For crying out loud, do not build an Annex next to the town hall. Find property on the outer edge of Collingwood to purchase and remodel. The Elephant Thoughts building was for sale a few months ago for 1.2 million. With another \$750,000 to \$1,000,000 renovation, there would had been enough room for at least 15 offices and some meeting spaces.
- demolish grain terminals and provide more public access to waterfront open space
- Road repairs downtown.. The streets are horrible on 2nd 3rd and 4th
- Line painting on hwy through town, fix light at first st. Improve the intersection coming from the harbour onto highway (i and others have almost been hit as people go through light east west direction)
- the roads and infrastructure are in horrible shape. use this on 50-50 split with federal infrastructure funding. this will help every taxpayer everyday. all the other options are more narrow in their scope and or interested parties that would benefit
- While nobody likes debt, we hold that debt at historically low levels and in my opinion, should not use the money to pay those
 down. I think affordable housing is a critical position but a small portion of the overall funds can be used to kickstart a housing
 authority that can become self-financing so a small allocation here could go a long way. Funds for an emergency shelter program
 are the most critical priority in the grand heirarchy of needs.
- Road repairs,
- Road Repairs
- Pay down the Town's Debt. Our current Low Interest rates won't last forever.
- Better marketing of town as primary or secondary residency Business improvement fund to attract new and support current entreprenuers
- You have one splash pad set to be built. What about smaller splash pads spread around the town at smaller/popular parks to alleviate congestion on the hotter days.

- More bike lanes!
- pay off debt and invest the rest, the interest earned alone could help out with future projects within the Collingwood limits that would benefit the people that live here and not just the people who "visit"
- Make necessary repairs and enhancements to the trails system (Hen and Chickens bridge, for example). Make a decision on what
 to do with the terminals and enact it.
- Buying a piece of property for recreation. ie; baseball diamonds. This land should be bought now for the future growth of adding 2 more diamonds is already in the growth plan. Buying now would save money!
- Affordable housing Múltiple splash pads around town Community/red center like Wasaga Beach as not everyone can afford to join-affordable classes can be offered to the community such as languages, dance, art, music etc.
- · Recreation for families and children. Maintain waterfront
- Rec center
- Do what your parents taught you, pay of debt first and don't be stupid with the rest. or buy out blue mountain and have an annual source of revenue to better the town! seriously consider this
- Water splash park
- Our Trails network has been identified by the community as the most important asset in our Parks, Recreation and Culture
 portfolio, and they are in need of some repair and refurbishment. Let's get those done and become Ontario's best cycling and trails
 community!
- fix town infrastructure including roads, sewers laterals and water laterals.
- · Upgrade the disgraceful collingwood baseball diamonds
- · We need Indoor recreational facilities for the long winter months. Used for soccer, pickleball, walking/jogging.
- Somewhere to store kayaks/canoes/sups for the season at the waterfront. It would be easy and cheap to build. Could charge small
 fee to use annually. People are looking for something like this now! Another 25 meter lane pool. Funding support new initiatives for
 library, that lost ILLS from the province. Bike lane final connection to blue mountain. Grant funds for small ngo in Collingwood to
 apply to.
- Fisher fields!! Bathrooms and water please!!! It is ridiculous that the town has sports playing fields with NO bathrooms or running water.
- Expand recreation services for children and youth. Summer and PD day programs that are affordable for families are few and far between in our town. Create a legacy and keep children active and engaged. These are our future citizens. This will help our beautiful town in the long term.
- Fisher fields washrooms/clubhouse
- The town seriously needs affordable housing, affordable for the people making minimum wage and not visitors from the city. It's horrible not to be able to afford the prices in our area
- Smell remediation of the sewage plant
- Fix bridge on hens and chickens trail. Out past cranberry, on the waterfront. Toilets at fisher field.
- Flush toilets and running water at Fischer Fields. Many children and adults use those fields all summer long and don't have access
 to either basic necessities. Thank you.
- An actual larger recreation center with an indoor running track to offer more programs and services especially childrens and seniors. The YMCA is too small and it's going to get worse with extra population coming with new houses being built. A splash pad would also be good.
- invest in areas that will produce income for the town because income lost from collus sale. do not spend on increased wages for
 town employees which is too high already. a campground in the town limits where people could stay at. i dont think the walmart
 parking lot counts. an expanded sunset point park could work if run by non town employees to keep wages down and profits
 up. the private homes should be purchased by sunset for this expanded park which would extend all the way to the pretty river
 parkway.

- purchase the land on Hurontario between CIBC and Leuk where the old bingo hall was for a downtown park.
- This is an active and growing community and we need to expand our recreational facilities. Help the YMCA expand!! It's overcrowded! Also: we have a beautiful waterfront and could be developing our water recreation sports like rowing, kayaking, canoe. The rowing club will never grow without a dock and a boathouse and yet there are thousands of youth that could be benefiting from involvement in this sport!! A large boat house could also house a canoe/ kayak club. Again: there could be summer camps and competitive programs for youth as well as high school and masters programs. The whole population could benefit from a development of our waterfront recreation.
- Dismantle the derelict terminal building, detoxify the land, develop a treed green space and consider building a waterfront arts centre that positions Collingwood as an arts and culture hub.
- Return the funds to the taxpayers.
- A detox/crisis centre so residents can actually get help at home instead of having to attempt to get help in Barrie or Owen Sound
 and usually finding out they too have no beds available due to demand and increase in addictions/mental health
- Improve flood prevention and water control by setting up reserve account to finance maintenance of ditches and waterways affected by recent developments which have not adequately taken this into account. Also insist that developers plant more trees.
- Not on the judicial inquiry or saving the exterior facade of the terminal buildings. This is an opportunity to move Collingwood forward - let's embrace our waterfront by bringing the waterfront plan to life and save for our new hospital. Move forward not back
- I would like to see the pot holes and our neighbourhood streets fixed a lot better than they are. It is embarrassing to have visitors who drive off the main street and find such rough roads. Should be a priority in my humble opinion.
- Improve the roads in Collingwood. Hurontario St and several side streets to the west of Hurontario are abysmal and do not reflect well on the town.
- Is 18.6 million dollars burning a hole in someone's pocket? Did they ever think of investing some of the money also paying down some of the town's debt? Please spend some of he money to replace shrubbery around the new bus depot, it is an eyesore. Hank you.
- I was just looking at the collection of town photos, and noticed how many featured the elevator. That identifies the town. No
 matter which direction you approach from when you see that, you know you are home. The money should be allocated toward the
 necessary repairs and repainting.
- · improving our dated trails and building bike lanes
- Add value to ensure town retains attraction for visitors while ensuring additional services are provided to those less fortunate within the community.
- I think it is time to look at road repairs in town. How many streets don't even have sidewalks? The surface conditions on too many is just terrible. Drive down third street and tell me how that is going to become a thoroughfare when the lights get moved on High Street? I also think it is terrible that there are houses in town that don't have water in the winter because the town pipes freeze. Replacing those pipes should be at the top of the list. And finally: how is that there are still parts of town on septic and wells? It seems like there is a two tier approach to town services. Shouldn't we all be treated equally? I'd be most happy if the town paid down our internal and external debts. The banks have made enough money off that debt. PAY IT OFF.
- Rec Centre
- 1. Tear down Collingwood Terminals. 2. After inquiry is paid for, what will be left?
- Arts and Culture Centre
- At least fix road to elevator, forget about the serveceing part that's not going to happen for years, road at moment is a total embarrassment
- None of these! These are lower priority. The town should make good on it's promise to build an integrated recreation facility on par with Innisfil, Owen Sound and other communities of our size built with real bricks and motar. We need a 2 pad ice arena, larger integrated multiuse gymasium for pickelball, tennis, badminton and basket ball etc. Intergrated with an outdoor 4 pad soocer and baseball complex all interconnected and all state of the art and all in the same location The current Y and hockey bubbles and 50 year old pool covered with a tent are a joke and it was a real travesty not to have done the right thing 10 years ago when the federal grant money was available. Stop living with the crap that the previous council installed withgraft and funds squandered. Do not forstall this any longer. It was a campaign promise that got the cutrrent council and mayor elected make good and stop wasting our money on town staff, hired consutants and town staff facilities

- · Former Councils have allowed the gentrification of Collingwood. The money should be spent on homeless initiatives.
- This town needs a venue for plays, bands, theatre groups, multicultural events. There is only the Legion and a church for larger crowds. Very sad.
- We need a bigger YMCA and a proper Arts Centre.
- Preserving natural areas that make this area so special. It feels like now is a critical time to make good decisions that work towards
 keeping green areas, not just in designated parks, but also in new developments and throughout the town. Perhaps investing in
 ways to bring developers and experts on board to decide how to grow "green". It would be great if Collingwood was an example
 city for how to grow while preserving natural beauty and livability.
- Purchasing key land parcels to protect and/or enlarge our greenspaces. Development is out of control.
- NO Brainer. Pay down the deficit. What kind of NO-BRAINERS do we have governing our community? I really mean, NO BRAINS! REALLY. Idiots.
- Multi-use sport facility
- Repair roads, maintain and improve Collingwood and Georgian Trails.
- Collingwood's infastructure is sadly outdated. Repair & replace our roads 10th. street and Spruce, High Street, 4th & 5th streets
 almost impassable, Poplar Sideroad needs to be 4 lanes. Get off your asses & drive some of our streets & the answer will be selfevident
- · Not sure what the "spit" is
- Not a master plan item but, put stop signs on Birch Street at 10th Street to calm the traffic speeding past Cameron St School zone
 and x-walks. 10th and Oak should be 4-way stop also. Reduce collisions at that intersection and encourage commuters to not
 speed through Cameron St school zone. Raise the sidewalk at the corner of 10th and Birch St. to stop pooling of water during rains
 which forces some pedestrians to walk across Birch St intersection without stop signs.
- Collingwood is lacking in indoor facilities ie gym space for a variety of activities. I am speaking of the local "YMCA". One of the
 fastest growing sports throughout Canada and The USA. Is Pickleball. With only two courts at the Y and 30 people wanting to
 play there is too much sitting and not enough playing time. Picklball can be enjoyed by all ages and it has both physical and social
 benefits.
- Invest now to upgrade the Town trails which are showing severe signs of deterioration. One lakeside trail is now inaccessible due
 to rising lake waters.
- Increase and improve recreational facilities. Provide municipal pickleball courts. Beautify the waterfront.
- Resurface some of the worst paved, old, overdue, road surfaces in town. Take your pick which ones are needed most. Especially
 ones that school bus and town buses travel on 5-7 days/week. Katherine street, Lockhart road, Brock Crescent, Collins, fifth street,
 third street, etcetera.
- Assist in the financing of a performing arts centre. Collingwood has an abvsmal record in supporting the arts.
- Multi Use Facility at Central Park
- We need a Performing Arts Centre near the downtown area that will hold 600 people. It could have a museum to the Indigenous
 in the Great Lakes and a restaurant. The museum and restaurant would provide operating capital for the performing arts Centre. A
 group of concerned citizens have been discussing this project for over 2 years. Can we meet with the Town Council to discuss our
 ideas and project plans?
- How about fixing some of the roads ex. maple south of ninth no matter what the public says the damn council will do what ever they want
- · Pay off debt. Then invest and sit tight.
- · Affordable housing partnerships
- Upgrade recreational facilities(ball diamonds, actual arena, etc at central park.

- Fix some broken things specifically there are some streets in very serious need of resurfacing in town. A few strategic right turn lanes (or add a second right turn lane configuration in the case of First and Balsam westbound) could help with traffic flow. What not to spend on frills and luxuries that will just add to future operational costs. We don't need splash pads that will go unused eight months of the year.
- Arts and Culture centre
- Build a proper Recreation Complex. Honestly Collingwood is an embarrassment as it relates to other neighboring municipality Rec pl-exes. We recently attended a swim meet with Collingwood Clippers in Owen Sound and the facility there is clearly a community hot spot for sport, recreation, child services, family access and meeting spaces. It was busy and stunning. Innisfill, Barrie, Bracebridge, Wasaga Beach every other community has a ONE STOP complex for people to gather and promote healthy, active lifestyle. It is crazy that we have limited sporadicly located arena's, swim facilities, YMCA, curling club, skate park. Failing this please look closely at the entire waterfront from Sunset to Cranberry. Please ensure environment impact is limited and consider opening it as an active hot spot for community gathering. the trail system is lovely but add a park, water park, places for gathering car free.
- Plus a Theatre for live performances. Please consider building a Theatre that the High School and local College students can
 also use for their fine arts program. This type of venue would have a much further reach than a theatre built only for professional
 programs. It would enable local schools to draw more students and teachers by offering world class fine arts programs in a great
 venue.
- Spend inly some of it but only in the community priorities established through the strategic plan / financial plan .
- Make the pier great again
- There is only one project I support for these funds -- a recreation centre. We are not a small town -- we have so many visitors we need to think like a big town. And big towns have far, far better recreation centres for kids programming, picleball, etc.
- I am willing to support several of the foward-looking options suggested but am strongly opposed to the expenditure of Town funds on the terminal building, save for it's demolition. Given the breadth of legitimate need in our community, I would view any spending on the preservation of the terminal to be utterly immoral.
- · Helping senior's and physically challenged with living better and having greater access to everything spectacular in Collingwood!
- Proper Recreation facility downtown. Swimming, hockey, tennis, baseball, skate park, yoga, pickle ball etc.
- For the terminals instead of repairing or knocking down, how about a hybrid solution? Keep and repair the front facade, remove the rest. Decide while working on that what to put behind the front.
- We have a problem with youth unemployment. I suggest we solve the problems by contacting the building and landscape companies to give training and the hotel's and restaurants cooking and waitering skills. Youth also have a transportation problem and we have an under used transit system, youth also need affordable accommodation. For younger children the Sunset point play area is a disgrace I suggest features that involve water activity.
- Resurface roads in "older "sections of town. Repair sewers & upgrade waste treatment facilities... Seal off all open areas & paint the terminals.
- · Montreal has converted old grain elevators into outdoor rock climbing walls. This would be so cool if implemented at the terminals.
- Find ways to remove the smelly water treatment plant from our beautiful lakeshore and build better and bigger plant in remote area to accommodate the future growth of Collingwood.
- We have a problem with youth unemployment. I suggest we solve the problems by contacting the building and landscape companies to give training and the hotel's and restaurants cooking and waitering skills. Youth also have a transportation problem and we have an under used transit system, youth also need affordable accommodation. For younger children the Sunset point play area is a disgrace I suggest features that involve water activity.
- These funds give us the time and opportunity to "man up" and deal with the issue of the grain terminal right now. This can be this (and the next) council's lasting legacy. to the town. The terminal is deteriorating, it's a money pit, and an accident waiting to happen. Look at it from a distance and, yes, it's an imposing landmark; look at it up close and it's a eyesore. Demolish it and adopt John Wiggin's vision for the spit.

- 1) Bike lanes on most roads; 2) Bike racks downtown, at parks, and at recreation locations (incentives to private businesses to add bike racks); 3) Increase number and quality of bike trails in town; 4) Road resurfacing on badly chewed up roads in town that have more (pot)holes than swiss cheese; 5) Incentives to create new rental apartment buildings in town, that won't cater to solely to retirees; 6) Changes to allow up to 2 rental units per residential property with each having a minimum square footage while still being less than the 40% of total liveable area; 7) Incentives to create accessory rental units that are market-link rents (similar to the County's forgivable loan program for secondary suites); 8) Sanitary washrooms and water bottle refill station at Fisher Fields; 9) Water bottle refill station at each park and a few downtown (perhaps by bike racks); and, 10) Tear down the terminals and use the concrete to extend the spit, build a small-scaleterminals looking building that is an arts & culture centre with music venue (the current amphitheatre is inadequate for access, capacity and proximity to the sewage plant). Do NOT waste money for restoring something that won't be used for the original purpose (i.e. grain terminals). By tearing down the terminals, you can pay homage to the history, and create a spectacle on our waterfront that would bring more people to the area (visitors and residents).
- Multiple splash pads around town at parks
- P3 venture of a Multi-use building at Central Park that includes twin ice pads, theater space, meeting space etc. Provide space for Collingwood's sports, entertainment and leisure non profit groups in one cost efficient venue.
- Repair roads. Hire more students in the warm weather months to keep the trails and parks clean. Modernize town systems so that dog tags can be purchased online. Fix up some of the town trails where there is erosion. Repair/replace the roof on the restaurant at Sunset Point Park.
- Buy back our utilities.
- There is too little info provided to vote for some of the other options, which is so often the case with Town communications. I would
 be in favour of paying off some or most of the Town debt if there was a commit-ment that appropriate plans would be put in place to
 avoid adding significant debt in the future.
- Building a recreational center; one place where residents and families can go for sports, swimming, outdoor activities etc... A very key missing piece in our community! The centennial pool doesn't cut it!
- I just read the survey from last year and it talks of growth. bad news, our road system isn't ready. minor difference with the widening of 26 east but actual traffic jams everywhere and all year.
- Pay off all debt first. The hospital is coming. A decision on the terminals must happen (tear them down or sell them). Reduce property taxes since we have no debt. Then decide which project(s) would justify increasing future taxes. No contingency or legacy funds, these projects should be justified on their own, not linked with these "new" funds.
- in addition to the above . We seem to be taking down a lot of trees for developement etc., how about a program where we put some back in the ground.
- Repaint all traffic lane guides. May save a life(s). Pave where necessary especially 3rd going east to Hurontario.
- The Collingwood Trails Network is in dire need of upgrade due to deterioration over the years. The bridge at the Hens and Chicks was washed out this spring. Bike lanes on east west and north south roads are required to support the Active Transportation Plan. Intersection of roads and trails are poorly marked or non existent and should be painted green with hash marks. I feel that a minimum of \$1,000,000 should be allocated to the trails and similar funds allotted to facilitating cycling on our roads
- There is a great saying in business strategy: "rich makes you stupid." We must ensure we do not overspend on anything. The Collingwood Terminals would be a total waste of money as we cannot maintain them forever. We need to look at all choices as if we had to borrow to invest him them. Net we need to be creative.
- There is a great saying in business strategy: "rich makes you stupid." We must ensure we do not overspend on anything. The Collingwood Terminals would be a total waste of money as we cannot maintain them forever. We need to look at all choices as if we had to borrow to invest him them. Net we need to be creative.
- · Payoff debt and leave hold on to funds and collect interest on the money made from hdro sale)
- First manage all debt today and the future is wide open as to options. Do not further support the new Hospital or Hospice they have many other options to fund raise. The Terminals remain an eye sore and a truly under utilized asset. How can Cwood become a leader in protecting the biosphere as per EO Wilson.
- Perhaps the environmental protection biosphere damage, species extinction should become a Cwood strategy given the lake, NEC, BTC, and so much growth. We aren't doing enough to offset the influence of the developers. So, perhaps a research/ education person/team wi the County lead by Cwood is a valuable investment.

- 1. Reduce Town Debt \$3M 2. Infrastructure Repair/Replacement of Roads, Sewers, Sidewalks \$10M 3. Tear Down the Terminals
 \$5M Do not waste OUR money on any useless Collingwood Statues/Pavilions which do not generate tourism or revenue
- Affordable housing for local seniors who are ready to move out of their homes. Something similar to Huron Meadows in Stayner.
- I feel that our town is REALLY lacking in a multi use facility. We need indoor facilities for the winter months for sports such as
 pickleball, soccer, and tennis. There are enough hockey rinks and pools but not anywhere else to play except at the Y. And it is
 getting over crowded for many of the activities that they offer. Pickleball is the fastest growing sport in Canada and the interest
 in our town is phenomenal. Neighbouring towns like Thornbury and Wasaga Beach have really backed their citizens in providing
 facilities for them.
- how about an arts and theatre centre
- You use a beautiful pic to the terminals on the Town website. It is obviously an important symbol of our history. Please don't ignore
 ir the way previous councils have done. Start investing money in it. Set up a citizen task force, call of RFPs. DO SOMETHING!!!!
- I'm not sure how, but isn't there some way we could spend some money on alieviating the fentenal/drug overdose problem in this town. To many individuals hve died, a problem that keeps getting swept under the carpet. Every politician I talked to last campaign all said that they would endeavour to do something. To date, not one of them has even mentioned it.
- Extension of the sanitary sewer East to Wasaga
- Sanitary trunk sewer along Beachwood to the Wasaga Beach border
- Investing in wellness real estate communities and wellness destination tourism could establish Collingwood as an international wellness destination.
- Trails, especially on waterfront need a lot of work. Please continue this work.
- Our beautiful trails are deteriorating. Minimum trail widths are not being maintained. Weeds and grass have been encroaching on the sides of trails annually. If action is not taken and continued properly we will lose one of our greatest assets.
- Many of our beautiful trails need to be maintained regularly. The failure to do this regular maintenance would result in expensive rebuilds. Pay a little now or a large amount later.
- Pay attention to one of our most valuable assets, namely the Collingwood Trails. Many are in a state of disrepair and require serious grooming.
- Funds to help upgrade and repair our wonderful system of Collingwood trails.
- Upgrade Town trails, often referred to as the Town Jewel and should have been included in the above list. There are over 60 km of trail and used every day all year long.
- Fix the Town Trails
- Pay off remainder of all debts, and then use remaining funds to build a new, or develop a current municipal facility that can house all departments and admin functions under one roof - meaning members of the public don't have to drive all over Town paying various bills and dealing with individual items separately.
- Create a house buying grant for people who are not able to afford the down payment on a house. Help create more full time
 year round residents. Similar to the program run by the town of the blue mountains. What good is Collingwood if you don't have
 affordable options for your community? Who will work your tim hortons or Starbucks if no one can afford to live here? Help the poor
 become a success
- · Repave high street.
- Major funding is needed to upgrade the wonderful trails that are suffering from lack of maintenance. A major unmet need is the lack
 of a suitable indoor walking facility during winter months.
- · Fund for innovation. Grant for Collingwood start-ups.
- I agree with Erica Angus of Theatre Collingwood re a need for a performing arts centre in the downtown area. There are artists,
 dancers and other groups that would use such a facility. I know of towns smaller than Collingwood that have such a facility & they
 are well used.
- New recreation centre in a permanent building incl ice surfaces and larger YMCA facility similar to Julie McArthur Regional Recreation Centre in Owen Sound

- · Sports facility
- · A multi-use (rinks,library,pool) rec centre facility.
- · Community centre. Pool and arena combo that should have been built right the first time.
- Putting a safer bike/walk crossing at the trail by the bridge on mountian road (near the walmart) before someone is seriously hurt. We have such a great trail system except for that crossing.
- Proper rec facility
- Build new harbour facilities including office space, washrooms etc. Remove the terminals and extend services to the spit. Launch
 on a performing arts centre project.
- I think the lion's share should be used for the new hospital, and a smaller amount used to buy waterfront land for park use.
- New hospital.
- I would like to see funds available for the new build of the CGMH. Reducing the debt will be very important as we will not have the income we were receiving from Collus and the Airport. As a community we also need to ensure we have funds set aside for future replacement and asset management. If we divide the funds in the three above mentioned categories we would be covering the most important things to deal with in our Community. Thank you for asking our opinion before spending the funds on unnecessary projects.
- Under no circumstances waste the money on the terminal buildings which while there are sentimental issues they are basically lumps of useless concrete
- (no comment)
- Debt reduction is a good plan. Reserve for a large contribution to the \$75.0M needed for a new hospital is a MUST.
- Give Heritage Dr. the importance it deserves for the hundreds of vehicles, bikers and pedestrians using it daily. Proper road, traffic calming and other interests such as food/drink choices would increase the appeal. Pop up type food carts such as shipping containers like in Tampa or mini trailers like in Wasaga Beach would be a fun addition, possibly along the road that runs behind the terminal building.
- Set monies aside to pay down the Tax Supported Debenture Debt of \$24,426,327. When you categorize "Debt Management-Total Internal & External debt as \$3,269,454.", it could be misleading to residents. The Tax Debenture Debt should be included in that line. We should concentrate our spending for now, on "Have to Haves" vs. Nice to Haves." Dependant on the Survey Results & Council's Direction for the Proceeds, Tax Payers of Collingwood should be given a full written disclosure of- i.e. "If you want The Collingwood Terminals Restored, based on the existing Debenture Debt + Committed Debt + Upcoming Road Repairs etc., The following is what your Property Taxes will look like over the next 5-10 years. If we don't set aside money for the future, Property Taxes will continue to rise. As stated, the \$18.6 Million is not a windfall, & will never be repeated. It seems like a lot of money, but it can be spent very quickly
- Paying the towns debt is necessary Hospital reserve fund is a must...
- A town marina for transient boats up to 55 feet with electricity, water and washroom facilities. Orillia is a good example. Boats and yachts will not come to Collingwood from the North Channel ie. United States, with no facilities. They will offer a huge amount of income for the Town. Pay the town debts off.
- I am surprised that the Collingwood Trails are not mentioned in the list of suggestions. Our beautiful trails have not been properly maintained annually. Many trails have narrowed (vegetation growth), are covered in a layer of mud or leaf decay, making them slippery when wet, and in some cases overhang with tree or shrub branches, creating a potentially dangerous situation. It would appear that addressing constant trail management would be preferable to expensive trail replacement.
- I am surprised that the Collingwood Trails are not mentioned in the list of suggestions. Our beautiful trails have not been properly maintained annually. Many trails have narrowed (vegetation growth), are covered in a layer of mud or leaf decay, making them slippery when wet, and in some cases overhang with tree or shrub branches, creating a potentially dangerous situation. It would appear that addressing constant trail management would be preferable to expensive trail replacement.
- Do not throw money away on refurbushing the Collingwood terminals. There are other priorities for the money in a town the size of Collingwood. Teardown the terminals to save overall money. The area where the terminals currently sit (and the rubble from demolition) could provide a great area for a new community centre hosting a much needed theatre and rooms for clubs: pottery, dance, painting, cards, fitness gym, meeting rooms etc. The new community center could be designed in the shape of a ship or the old terminals to honour our heritage.

- I don't believe spending a lot of money simply to make the Terminals "safe" is a prudent use of our funds. It would make more sense at this point to bring them down, extend services to the point and develop facilities that would benefit all of Collingwood.
- Encourage local angel investors to contribute and advise town finance and economic development team on how to develop a fund that could invest in and mentor local startups and entrepreneurs. As entrepreneurs succeed, the fund grows and capital can be recycled into the fund. Leverage the power of a for-profit system to drive new business growth in our community.
- Good morning, I have always wondered what it would cost to purchase the old Goodyear plant and turn it into a recplex. It would provide another much needed ice pad, possibly indoor soccer, etc. that would be amazing for Collingwood. Collingwood needs a more central location for multiple soccer fields, baseball fields, ice rinks, and another swimming pool maybe. If the Goodyear plant was purchased, it could essentially remove the bubble pool that was put up, and allow for another baseball diamond. I just find that all of the sports fields are all over the place and not very organized. What about purchasing a building that already has good steel structure (yes it would still require a lot of work) but it's a large property right on the outskirts of town that is easily accessed for everyone, and could keep activities more localized in a parking lot, versus the mess that is now Fisher fields and cars blocking and parking on both sides of the road, not nearly enough parking at the YMCA for when baseball tournaments are on, etc. Why not look at creating on large centralized sports plex that would alleviate a lot of issues now created with breaking all of the sports fields up.
- Strongly support a cultural centre in downtown Collingwood to promote the arts...theatre...art...dance...spoken word This will only strengthen the draw of visitors to Collingwood. The hospital is the #1 priority...we must be able to provide excellent care to this growing and aging population.
- The funds from the Airport Sale s/b put into a Health Based Reserve for use in the future towards projects such as Hospital Capital Investment or enhancements in Hospice services. The funds will accumulate interest annually while the Hospital project continue along its approval process path. Settling internal loans and external debt that can be paid off without penalty is an obvious first step for the Utilities proceeds. Next a 3 to 5 year Financial Plan s/b established based on the priority projects of the Asset Management Plan. Shortfalls in funding to meet timeline requirements s/b supplemented from the Utilities proceeds. Next all reserves including the AMP s/b brought up to their maximum levels. From there the 3 to 5 year Financial plan will provide information as to the ability of the annual tax levy to provide the required funds for the plan. A level of maximum % increase (ie 1%) s/b implemented with the assistance of the remaining utilities proceeds. Once all of those steps have been taken then Council can determine if any of the other opportunities (ie. Improvements to or demolition of the Cwood Terminals) s/b initiated. The first portion of the utility sale proceeds were put towards Recreation Facilities. Therefore none of it s/b allocated to that category rather only service assets such as roads should be targeted.
- The Town needs a theatre performance/ arts centre. With proper facilities Collingwood could become a major destination for the arts and theatre similar to Niagara on the Lake or Stratford. A portion of the sales proceeds should be directed to this effort.
- Better professional marketing of the town. If the town is marketed better as a tourist destination, any money invested will be paid off tenfold by tourism money from out of towners.
- · Splash pad
- How about funding support programs for youth who are homeless so that they can be sustainably employed and safely housed.
- We could create a boardwalk behind Sobeys connecting Heather's Pathway to Heritage Dr..
- Fix some of the roads and maybe a splash pad
- Pay off the debt and still leaves 15.3 million
- Could Hamilton St. from St.Marie St. to, I believe only one block not redone in years and years, I am sure if a survey was done it would state the amount of traffic has increased, why???? it is on the way to the baseball diamonds, covered pool etc. etc. C.C.
- Make a contribution to kick-start the Barbara Weider Arts Centre.
- · cultural (arts) centre including a theatre
- · Centre for the Arts Harbourfront Location
- Allocate money to support the Arts and a Centre for the Arts build project
- · I would like to see funds allocated for the Arts and perhaps a new Building for the Arts
- · monies should be allocated to support the arts and a Centre for the Arts build project

- Your own higher-end theatre would be great for the area. Staging my just finished musical as part of this would be great & draw audiences & could be a showpiece too as use for these funds... in a NEW THEATRE!!! A romanticcomedy-it-is. Can send full script in pdf file anytime! 3 1/2 years work!!! Take a gander at a bit about it at: https://www.frankwestcottpoet.com/THEMUSICAL----Moments-of-Love.html Good luck with your plans...
- Strongly support some of the money allocated to the arts in Collingwood supporting a new venue build.
- build a homeless shelter. Build a centre for the arts.
- Theatre for the arts programs. Interest in the arts has grown, to the point that many of the shows are sold out clearly indicating
 interest. Would prefer to stay in Collingwood rather than driving to Meaford. Support for the library's programs. Engage the younger
 generations in the value of reading and research.
- Collingwood needs a Performing Arts Centre for all areas of the Arts to enjoy and utilize! Theatre, music, Arts, dance etc! Nothing suitable currently exists!
- Lots more affordable housing for local people who cannot afford to live and work here anymore! Thank you for High St apartments, but they are already full, plus waiting lists. I'm currently not working, hold 3 honours diplomas, and cannot afford \$1600 rent on minimum wage. I live alone. I cannot afford to move, and the home I'm living in is for sale. Do I live in my car next? Please help normal, everyday people, who have lots of education, and are quickly heading into poverty. Of course, as well as mentally/ physically/emotionally unstable and lovely folks. has been advocating for over 30 years for affordable housing, and the need is still very much alive and screaming for more. Thanks for listening
- Invest in a Collingwood center for the arts
- New theater for performing arts
- Collingwood badly needs and deserves a Centre for the Arts to accommodate all kinds of different 'art'....artists, theatre, etc...a home for all artistic endeavours and something Collingwood could be proud of!
- Hello! I've re-read this a few times, and do not see anything arts related on this list of where to invest these proceeds. Why not build an arts centre? Or at least target some of this money towards making Collingwood an artistic destination? Collingwood is an incredibly rich, artistic community. It is also a beautiful part of Canada that draws in tourists looking for special things to do while they visit. We all know that the arts (theatre, music, painting, pottery, poetry, writing, etc.) have the ability to lift our spirits when we are feeling down. They have the ability to hold a mirror up for us to see the world in different ways. The arts can teach us about our culture, about our history, about ourselves, and others. The arts can be healing for those who are ill, for the elderly, for mental health care... The arts can cause people who no longer can speak, to sing! The arts can encourage people with physical disabilities to move, to dance! The arts can heal the spirit of someone who no longer thinks of themselves as useful. The arts can give a purpose to life. The arts can bridge all space and distance between people. The arts have the power to bring us all together, no matter what our age, race, religion, or politics.... art is what brings the world together, all people, as one. Josh Groban once said, "Art matters because it is a hate-killer. Art matters because it is the one true great connector in a world that seems to be very unconnected, and it's important now more than ever to shine a huge light on that connectivity that we have, that we often forget." And Michelle Obama says it best about why the arts matter: "We know what arts means to kids. Kids who get involved in the arts and humanities, they have higher grades. They have higher graduation rates. They have higher college-enrollment rates. We all know that. We quote these statistics every time we get together, but we don't need stats to understand the power of the arts and humanities. We don't need to read the research. All we have to do is ask the students themselves". Please consider investing some of this money into the arts in Collingwood, whether it be a new arts centre that will benefit the entire community, or whether it is investing in organizations who desire to make that dream a reality. An investment in the arts is an investment in the mental health and happiness of future generations. In this disconnected world, the ability to see into the future and know you are will be making a difference, is a great gift!!
- The Arts create a new Arts Centre for theatre, dance, music and other culture!!
- Invest in local arts
- As a windfall bonus I think it should be out of the box projects that utilize the funds. Collingwood needs a legacy feature. If it is as often publicized, a centre for excellence in athletics, culture, nature, ships/boats and heritage of all kinds, there should be a centre of excellence for that. With this money and corporate sponsorship, the community could have an arts/culture sports centre with galleries, theatre/auditorium, green energy demonstration and other important community landmarks. Planning this as joint venturing with TBM would service two jurisdictions that rarely see the dividing lines that municipally exist. Paying off debt is important but from operations not windfalls. Funding hospital is critical but again not from windfall gains plz encourage citizens and government to proceed quickly on that.
- I am not a resident of Collingwood but I did venture to your city several times per year primarily to access your theatre productions.
 In fact last year I bought season tickets and of course stayed at your fine accommodations and frequented many of your restaurants I did purchase season tickets this year because of the uncertainty of the location of the plays being offered. I would suggest that the council investigate building a permanent home for the arts all forms. Thank you.

- Better Transit to the Mountain, Possibly upto Thornbury, Possibly to Wasaga and Stayner. Or at least negotiate those with the OLG as they will surely be wanting as many people as possible to go to the casino. Get them to pay even better. Connecting the townships with more transit opportunities allows for people to obtain jobs in surrounding areas if there is nothing in Collingwood. Putting Money into the Theatre for Entertainment and training opportunities. Possibly building an entertainment complex that would draw tourists into the area for shows. Building some place that is safe and entertaining for the Collingwood Youth to hang out instead of doing graffiti, smoking up on the sidewalks, or vandalizing homes and buildings. Maybe an arcade or Malt Shoppe that they can hang out at, listen to music. Lounge, read, talk and not be destructive in our town. Building a Food Bank that will help the homeless and hungry in town with donations from the local businesses. With this many grocery stores there has got to be excess food being thrown out when it could be utilized to benefit the town. Spend some money on improving the way the Collingwood Hospital does their ER. It is totally flawed. If you go in with an issue there is no one you can talk to immediately even in an emergency. You have to wait your turn in a line up of people waiting to get in to see one person. When you try and get their attention they tell you to wait your turn. A number system maybe or better yet a person at a desk who can direct people to Door #1 (Super Emergency), or Door #2 (Not so Emergency). That way the person at the desk can deem whether the situation at hand is in fact needing immediate care. Those are my suggestions
- how about an arts centre- now that the gayety is not appropriate, an arts centre is desperately needed
- · Please allocate a significant amount of money for the arts and a building for the arts centre
- Build an state of the art Arts Centre on the site of the Terminals. Make it a gold standard Green building. Either incorporate the outline of the Terminals into the design or paint a mural of them on the new building.
- I agree with the Artistic Director that Collingwood needs an arts space. If it would be too expensive to build a new centre, then how
 about taking over and refurbishing the Gayety, much like Meaford did with its venue. There are many of us who've been coming
 to the Gayety for years, and enjoyed it's intimate theatre and concert space. A town the size of Collingwood, with a population,
 including summer residents, who are arts supporters should commit to finding a permanent space for the arts. It's a very important
 part of life, and brings in tourist dollars as well.
- I think it's time Collingwood had a Center for the Arts. We missed out on a Multi use facility. This community is perfect for a center
 for the arts not only for theatre but for the many artists, dance groups and drama groups in the area. We lack in this kind of facility
 compared to many communities on Georgian Bay.
- · Build a theatre for performing arts
- an arts and cultural centre with a full theatre shared in the same building as a proper hockey arena with lots of parking and wheelchair and rollator accessible
- Collingwood is in need of a Center for the ARTS: music, dance, drama, and visual arts. We are a dynamic community and have
 a great deal of tourist traffic passing through our community. We could certainly support a Center of this nature. The Goodyear
 Hose Plant on Mountain Road has been sitting unoccupied for a good number of years. That property could be purchased and
 renovated. There is plenty of room for parking on site and the area could serviced by the town bus or accessed by walkers and
 bikers on the nearby trails. Let's make better use of the land and buildings in our Community.
- We are desperate for a Performing Arts facility.....Many towns much smaller than Collingwood have lovely theatres are are
 presenting many different types of art and making money. We often go to a little town Sanibel, Fl. approx 7,000 population and they
 are building a 450 seat theatre.....If the city would give this a boost, I am certain many citizens would assist.
- A centre for the arts. All forms of art in one location for all to enjoy in a central location..
- This would be a perfect opportunity for the Town of Collingwood to apportion funds from 18,600 milllion net proceeds to plant the seed and begin to build a New Performing Arts Centre in our community. I have supported the arts here in Collingwood since I purchased a condominium in 1989 at LIghthouse Point. There are so many talented artists of every gendre in the Collingwood area and we do not have a Performing Arts Centre. The town is growing in leaps and bounds. Big city families are moving to Collingwood all the time. The clientele moving to our town are used to many performing arts centers in the major cities and still travel back to support them. What an opportunity for Collingwood to develop a permanent Performance Arts Centre which every resident of Collingwood could take advantage of. It could include, music, theatre, dance, fine art, cultural events. Classes for all the performing arts. It. Could also be an opportunity to develop amenities for seniors and children with programmes suited to their artistic needs. The list goes on and on. I believe Collingwood has a strong following of residents who support the arts and what better way for the Town of Collingwood and its leaders to show support for the arts and for all residents of Collingwood. Naturally, an undertaking like this would require great thought, input from many sources, but it has to start somewhere. Theatre Collingwood needs a home or we will eventually lose this wonderful organization which is part of this towns history and culture. The small Simcoe Steet Theatre, as intimate as it is, can't accommodate many people and the staging in the theatre is also limited. The Gayety Theatre is no longer a viable venue for Theater Collingwood based on increased rental costs and other considerations. Please consider and include a Performing Arts Centre as part of your survey.

• Art center 13

- Arts & Culture Facility- Multi- purpose. Need a fully accessible facility. Downtown would be a great tourist attraction.
- Encourage monies from the proceeds be allocated to support the arts and a centre for the Arts build project. This centre would be
 wonderful for local towns to enjoy and a great draw for cultural tourism and economic growth in Collingwood.
- Centre for the (Performing) Arts!!! Why isn't this choice on the list?
- · Some of the proceeds should be allocated to the establishment of a theatre/arts centre for the Town.
- Collingwood Centre for the Arts Also, when I selected "Collingwood Terminals", that was to indicate that it should be torn down, and not to inject more money to extend its life.
- · Arts and culture
- A performing arts centre seems lacking in the area.
- A community arts centre for all types of performance art.
- Because our beautiful town is growing so quickly, I feel we should allocate some of the monies to support the arts and a Centre for the Arts should be part of the investment. I see it was not on the list so I am submitting a request that it be considered. Thank you.
- Funds should be allocated to support the arts,& certainly a centre for the ARTS BUILD PROJECT. The community relies & enjoys
 live entertainment & to have an Arts Centre would be so beneficial to all. We are currently without a permamen5 location due to The
 Gayety Theatre increasing their rental costs to an extreme.
- COllingwood is one town that does not have a proper arts center. I would like to see that we could have a place for the community to see plays, music etc. it is time!!!! thanks
- In 1892 Collingwood had an opera house where the current Bush arena is. I noticed you did not mention the arts in your list of suggested areas where to spend the 18 million. Every other town around us has an opera house, a performing arts centre, Or and entertainment centre for the arts. It is a sad commentary with this town. Hockey rinks, curling rink's outdoor rinks indoor swimming pool's seem to be where all the money is spent. The town of Collingwood should be ashamed that it does not have a significant arts Center. Interesting that the Arts and culture is thrown in with recreational uses meaning sports. I am not confident that anything will happen in this regard for a new art centre but one can always hope...
- Collingwood does not have an Arts Centre. Midland has one, Barrie is building one, Meaford has a wonderful opera house. Gravenhurst has an opera house. Collingwood has nothing like these facilities. It would be wonderful if some of the funds could be used for such a project. The balance could be raised through fund raising. Collingwood does not even have a covered pavilion for outside events. Meaford, Thornbury, Wasaga Beach, Stayner, and Creemore all have at least a gazebo or a pavilion. This could be funded and named after a Service Club Rotary or Lions etc. The Atrium by the water, is ridiculous! Audience sits on rocks, exposed to the elements, prevailing winds direct from Manitoulin Island, cold because of the water, no parking and a long walk from available parking, and on the leeward side of the sewage plant. also I'm sure owners of the neighbouring Million dollar condos do not appreciate all the loud entertainment. It is an impractical architect's dream. I've played there. We could not put music stands up,and the organizer would not put up his heavy speakers, because of the wind. Bob Muir, Regal Jazz Band Huronia Symphony Orchestra, Barrie Beaver Valley Concert Band, Thornbury
- · Local theatre for music, theatre, dance, entertainment
- Collingwood needs a recreation centre! This is an active community of retirees who want to stay active! The YMCA is too small
 for Collingwood. It is bursting at the seams! Pickleball is the new sport and every community around Collingwood has a pickleball
 facility! Collingwood has nothing that works! Two courts on the gym at the YMCA and the Georgian Triangle Pickleball Club which
 uses the courts on the skating rink behind the YMCA and the curling club. The surfaces are hard and tough on an aging body!
- A centre for the Arts
- A 600 seat Arts Centre to accommodate live shows, art gallery, other cultural events.
- Invest in the arts and in particular the building of an arts centre. An arts centre is very much needed especially for the performing arts. Midland Cultural Centre is a good example.
- We need a proper full service and fully accessible theater for the use of local groups such as schools etc. and larger music, dance, acting and art programs.
- We need a performing arts facility, one that can accommodate the many wonderful musical groups, dance groups, artists in this town.
 All the groups are forced to use churches which have limited seating and don't facilitate the numbers needed or the performance stage space.

- Collingwood is in desperate need of a permanent place to showcase the arts, including live theatre. We need to be able to plan
 ahead as to the live shows we can accommodate. In order to do this we need a permanent building.
- Collingwood is in desperate need of a permanent place to showcase the arts, including live theatre. We need to be able to plan ahead as to the live shows we can accommodate. In order to do this we need a permanent building.
- What about a center for the performing arts?
- · Centre for the Arts
- · A cultural centre for the arts. Inc concert hall with lots of parking.
- A cultural centre for the arts. Inc concert hall with lots of parking.
- I hope some money can be put toward the arts. There are so many wonderfully talented kids and adults from theater to dance to singing etc and it would be great to have a place for them to perform. It would also be great for bands/artists to be attracted to come and perform from all over. Personally as a mother of 2 girls in dance and is looking at many years of supporting my children in their dance classes of pre professional dance it would be amazing to not have to drive all the way to meaford to watch them perform and spend money at their restaurants. Also blue mountain hosts the biggest dance competitions and dancers come from all over the place wouldn't it be great to have that attraction and business? It would be much nicer to watch something like that in a theatre compared to a conference ròom with terrible seating. I hope you consider allocating some money into the arts/theater. Thank you for taking the time to read this.
- Build a performance centre for the arts
- · Any Collingwood Terminals plan should include a multi-purpose Art Centre
- · Purchase property for a permanent Art Center.
- The Town should purchase The Historic Gayety Theatre and make it the communities Centre for the Arts. It's a beautiful, historic building and the current owner has shown that it can be vibrant and profitable. Or maybe they could rent it instead of the tiny theatre they are paying for near the library. The health of the downtown really does depend on having an entertainment Centre on the Main Street and we already have one that should be strengthened and supported. Don't waste funds on a new building. So my vote; get rid of the debt, establish internal loan, support the Arts by either renting or buying the existing downtown Arts Centre and if there's anything left over; support the hospital.
- I feel a portion of the funds should be allocated to a new arts centre for Collingwood....long overdue!
- A Community Centre an absolute MUST !! It should include a theatre and meeting rooms for groups like Probus. I belong to 2 Probus Clubs totalling 500 members and we do not have a suitable place to meet. Also, Theatre Collingwood does not have a suitable venue. It could also include an art gallery area. With so many new people moving to Collingwood, both working age & seniors, we should have a venue for organizations to meet if we want to build community spirit. Please add "Community Centre including theatre" to your list. Thanks,
- Performing Arte Centre
- I recommend that there be support for money to be allocated to support the arts and a Centre for the Arts build project in
 Collingwood a facility that would be used for many activities including theater, the arts and more. This community supports the
 arts in many ways but is not resourced appropriately with a facility. Further money be put towards affordable accessible housing for
 accommodation to support both an aging population and a population that needs affordable housing.
- Children's Water Park Sports complex
- I feel strongly that in order to enhance Collingwood as a wonderful place to live as well as an appealing tourism destination,
 Collingwood should have a dedicated art centre for different venues. It is a necessity for this town
- Collingwood is in desperate need for an Arts and Cultural Centre that can be a hub for professional and community theatre, dance
 and music. The one large performance space available has priced itself so high that it is inaccessible to community theatre groups
 or even to a professional Theatre like Theatre Collingwood. Collingwood has the potential to be a cultural hub for the area. But to
 accomplish that, we need an Arts and Cultural Centre.
- I think the funds should be used for a Centre For The Arts
- Rainy days will come; save half for the future
- Collingwood does not have a centre for the arts music, theatre and other creative arts which is astonishing given the artistic
 talent in our community. This would also boost tourism and visitors to Collingwood. Please build it!

- I would like to see this money directed to the building of an arts centre...so badly needed!!!
- Collingwood should have a proper Centre for the Arts. This should be a place for ALL forms of art, from theatre to dance to music
 to fine art. We need a shared and flexible space that would serve all arts, as well as an economic driver. I request the council's
 support of the Collingwood Arts Centre project and propose a portion of the fund we granted to an Arts Centre and remaining
 needed funds will come from fund raising and sponsorships. I am a new resident of Collingwood it is a big gap and we deserve an
 Arts Centre just like other near by communities.
- Collingwood has needed a Centre for the Arts for decades. As a vibrant community that embraces all of the arts (performing, visual, cinema, music, etc.) in private facilities, our town needs to step up and consider investing in a permanent location for live theatre, a town gallery (consignment possibly in order to support local artists) musical venues and other social events where rental space for the public is available. We have never ending population growth of retirees who enjoy live performances and I believe it is time we had a permanent facility to support our entertainment needs for all ages. Models to consider are Meaford, Midland, Penetang, St. Jacob's, Orangeville, Guelph, Stratford, Niagara on the Lake, etc. Let's provide employment opportunities for our population by investing in the arts. Thank you.
- · Collingwood and surrounding areas require a proper cultural and performing arts centre.
- We DESPERATELY need a venue for the performing arts. If little Parry Sound can create such a beautiful facility, one that attracts topnotch artists from Canada and abroad, why can't we? Is the New Life Church setting to be the pinnacle of our ambitions? Shame on us!
- Business Incubator or Accelerator
- Hospital 50% A new Arts Centre 30% Parks(waterfront development) & Trails -20%
- Centre for the Arts! Collingwood is home to so many unique and talented artisans. A hub for this creativity would be such an asset to the town of Collingwood. A space where tourists and locals alike could come and enjoy many mediums of the arts including rehearsal halls, a theatre, perhaps a recording studio, paint studios, etc. With Barrie also lacking this facility, this could be a great hub for the Georgian Bay area to congregate and celebrate the arts.
- Collingwood is in desperate need of a theatre for the Performing Arts. Many, many smaller communities within the region have such facilities which are used for a variety of performing arts. There is a real need for a place for recitals, choir performances, lectures, etc as well as a home for our wonderful Theatre Collingwood. It is a shame that the Council and staff do not recognize this need for a multi-purpose performing arts facility.
- · Arts and Theatre. Presently there is not one place that can accomodate local plays, concerts etc.
- build an Arts and Culture Centre so that we have. . .
- · Fixing the road down to the boat launch...
- · Repair all the bad roads in Collingwood including the road to the grain terminal it is a disgrace
- Road repair
- Update The park at Sunset Point and add a splash pad.
- Support the arts and help build a Centre for the Arts.
- Enhance the waterfront so that is it more visible. Limit building. Protect and keep all parks. Contribute to the arts.
- Collingwood needs to have a dedicated Arts Centre....a place to congregate to watch the first rate entertainment that comes to
 this area. Theater Collingwood puts together and amazing product....a home stage would allow expansion of their program, space
 for visiting groups to perform, acting classes, dance recitals.....Collingwood is growing and must respond to the arts needs of this
 community!
- A multi purpose facility to house concerts, plays, meetings, and seminars could be part of the waterfront development....repurpose
 an older building if space is limited
- While attention to housing and the hospital are essential to the success of our community, I also strongly advocate for attention to the arts. In particular, given the nature of Collingwood's growth and the already-thriving arts scene in our town, it seems natural that the development of a Centre for the Arts is the logical next step, one that is long overdue. Collingwood's many, excellent theatre groups should have a permanent home. Often I've travelled to Meaford and Orillia to see performers and thought it a shame that there is no suitable venue right here in Collingwood. There is opportunity here. The Collus sale lingers like a bad taste in the mouth. Please don't get this next phase wrong!

- and I congratulate you to your initiative allowing us to comment on how to spend the one time proceeds. The wish list will likely become long once all have submitted their preferences. You are elected and appointed to manage Collingwood in a sustainable manner supporting essential services facilities for both residents and visitors, i am by no means adding this sentence to be a wise guy, it is just to underline that even with this significant windfall your job is not to please. I on the other hand will try to be reasonable. While many of us appreciate the calm and rural atmosphere, it is crystal clear that growth has been the engine that has helped build Collingwood to a delightful place to live filled with most essential services and supports needed for a safe and comfortable life. The visitors are our best engine for growth in addition to the life, variety and spending that they add while visiting. We have nature, Blue Mountains Georgian Bay and charming towns near by. Most of what Collingwood has to offer was offered to this region so to say for free. If you pay off all or most of the debt and add a little to the working capital reserve fund all other reserve funds can be eliminated from your list. A reserve for a project sounds nice and may warm a heart or two but it undermines prudent fiscal management over time. Without these "automatic" reserve funds Council has to discuss budget and define priorities when cost overruns occur. I do not know what you have included hypothetically in your hospital reserve. Our hospital is something that we all need including visitors. And our Hospital is a blessing. Therefore I think we do not really need a hospital reserve fund. If the hospital needs funds it should be for council a top priority matter. Financing should be arranged reserve fund or not. So my thinking is that we then have around 15 million left to use for something which would fill a void in Collingwood. As it is a one time windfall it should not be spread around-watered down, it should be allocated to something which Collingwood is lacking and adds something for residents and visitors alike. My wife and I in our senior years are of course biased but we are also following our grandchildren when they pursue interests in a variety of fields. What Collingwood is missing is an arts, cultural center with a stage big enough for proper theatre, orchestral, pop performances. Large enough to make it worthwhile for popular artists to perform in Collingwood. Collingwoods Elvis Festival put Collingwood on the map so to speak for many years. As all of us who have lived with Elvis all our lives have grown very old it is time for Collingwood to create a permanent venue for music theatre art and culture. We define us as a four season town. True but we have several shoulder seasons yes we can offer skiing for those who ski but for those of us who do not ski it would be nice to be warm see a play, attend a concert or see or listen to a visiting artist. The many restaurants we have would certainly also benefit from us getting out rather than clicking on Netflix Penetang has Kings Wharf, it holds about 400. With that as a starting point Collingwood should look at a less "rustic" stage accommodating say 600-800. Add an art gallery for the multitude of good artists we have smaller studio places for various cultural activities, maybe space for a ballet school and why not music teaching with instruments not normally included in every day homes. We have the Gayety Theatre the Simcoe Theatre and a multitude of small galleries and restaurants with local paintings for sale. But Collingwood nevertheless has a noticeable performance and art vacuum Also the center should include a coffee and fast food shop as well as a restaurant or a proper space for special occasions benefitting from a bubbly or similar The building does not need to be an expensive architectural master piece. the 15 millions could go a long way. It is the inside the art the performers and the audience which will become the legacy of a successful airport sale! I became too excited so this is likely much longer and freewheeling than what you intended with your survey Best regards PS Inclusion is today the thing in politics. This matter and the right decision will benefit from not having a town hall meeting, in my opinion
- Everything you can, to get a new hospital in the works. Has to be a priority! This community will have a hard time supporting
 anything else. A second priority is Sunset Park playground & splash pad? The Equipment is unsafe w/ rust & splintering wood.
 Such an embarrassment to the beautiful waterfront.
- · A theatre is needed for the performing arts. It could also be available for other functions.
- Support the arts, both for cultural enrichment and as an economic driver. Collingwood needs a permanent, multi-purpose facility for theatre/music/dance/fine art that is accessible to all. Collaborate with user groups who know how to design, operate, finance, and support such a facility.
- Community Centres with recreation facilities, olympic swimming pool, hockey arena, soccer fields, tennis courts, indoor track with gym and meeting rooms.
- · Invest more money in arts and culture
- A new theater in Collingwood would be a great allocation of some of this money. This will help drive year round tourism that will lead to more income to Collingwood.
- A centre for the arts. Long overdue in Collingwood. Presently dance recitals are performed in Meaford as there is no acceptable space in collingwood. The theatre could use this space for their performances. Collingwood needs somewhere that all facets of the arts could gather.
- Establish a permanent Arts Centre
- Seeking a property in the downtown core for an Arts Centre. Making this a proud community featuring a beautiful cultural centre for the arts. This town is growing so quickly and we need this facility. There will be a lot of funds needed and many people willing to raise them.
- I assume the interest in purchasing property in the core of the town is to build a Performing Arts Center. If correct that is a concept that needs to be seriously explored. Such a center would be a marvelous addition to the community, one that would be well utilized. First, however is to retire the debt and pursue a balanced budget, annually.

- Invest towards a decent arena/pool/gymnasium/walking track/meeting room facility.
- · With the population explosion here in Collingwood, I believe a new hospital should take precidence over everything else.
- Arts funding. The Town of Collingwood is far behind other, even smaller Towns in this regard. We desperately need a Centre for
 Arts, that can showcase theatre and the creative arts. Barbara Weider was always a strong proponent for an Arts Centre. It's long
 overdue.
- · The need for a permanent venue for theatre, fine arts including dance is a much needed place in Collingwood.
- Finish the Collingwood Skatepark phase 2 and 3
- There should be support for the arts and a Centre for the Arts build project. This means a place for ALL forms of art, from theatre to
 dance to music to fine art.
- We believe that a centre for the performing arts should be a strong contender for a sizeable portion of the funds. If Midland can afford such a wonderful facility for the performing arts, then surely Collingwood can. We have driven to Midland on several occasions for musical events, plays and lectures. It is a real asset to the town.
- Performing Arts Centre
- Upgrade and fix roads in the tree and number streets, resurface, stop just filling in the pot holes, better sidewalk clearing in winter on same streets,
- We desperately need a Centre for the Arts. We are one of the few towns lacking such a facility. At present our citizens are supporting Centres in Penetang, Midland, Barrie, Toronto. It is time to draw arts patrons to Collingwood
- I would encourage the Town of Collingwood to invest a good portion of the net proceeds into a multi-use Centre for the Arts that would give companies like Theatre Collingwood a fully functional performance space. I am from Barrie, and I've had the privilege to work in Collingwood on a few occasions, and I think the Arts scene in your town is growing in a very healthy manner, but could truly flourish with continued support and encouragement, making Collingwood the Arts destination it deserves to be. I have been a theatre practitioner for nearly 40 years and I think the performing arts and visual arts in your community need a place to call their own, and offer greater opportunities for expression and contribution to the greater community. One more reason to live and retire to Collingwood. Thank you for this opportunity to voice an opinion.
- Debt elimination is the top priority. Also, our Hospital is an asset to the Town, residents and area. With the aging population locating
 here we need to support the services needed.
- I believe some of the funds should definitely be used for an Arts Centre.
- Please, please....we need a Centre for the Arts. I suggest the location should be where the Eddy Bush arena is now located. Move the hockey over to Central Park...and have all hockey together. By having the Arts Centre downtown....It would bring business to all the restaurants and shops....making the Downtown vibrant at all times....day and Evening
- The arts and Centre for the Arts project
- Build a facility to serve "the arts", including the performing arts. This is a wonderful opportunity to do this!! The residents of the Collingwood area deserve this, want this -- and are certain to support this. Thank you.
- I am surprised that there is no suggestion of using this money to support the Arts in Collingwood. This is an area where there is little support, in the community, for the huge array of talent which is available. Surely, there is a definite need for a central performance venue which can bring all this amazing creative spirit together. This would indeed provide a lasting legacy to the people of the Georgian Triangle and promote the city of Collingwood as more then a "Ski Centre" and Retirement Community. With the influx of people from the Metropolitan areas, I feel that this is a very needed facility which would support itself once established.
- Collingwood should have a proper centre for the arts. This should be a place for ALL forms of art, from theatre to dance to music
 to fine art. We need a shared and flexible space that would be a beacon for the arts, as well as an economic driver. There are
 many ways this could be done, and many ways to obtain money to do it, but first we need some buy in from the town council, and
 financial support to at least get the project started. I am fully aware that fundraising will be required and that not all of the asset
 money can be allocated to this one project
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 financial support to at least get the project started. I am fully aware that fundraising will be required and that not all of the asset
 money can be allocated to this one project.

- Centre for the Arts build project. Do you want Theatre Collingwood to continue. They need a new home to showcase their talents. Thanks for your consideration.
- This is a once-in-a-lifetime opportunity to build a Centre for the Arts, a creative venue for theatre, dance, music, youth festivals and
 the countless other ways all manner of artists come together to tell the stories of our community. Not only does a Centre for the Arts
 become a cultural hub for the community but an important tourism and economic development driver, like it has for so many other
 similar sized communities.
- New multi-purpose community centre
- I would love to see the EarlyOn center receive funding to be able to provide a drop in play centre. As you are trying to encourage
 new families to come to the community it would be great to have amenities for them. The current building looks derelict and not
 somewhere children should be playing.
- Waterfront Centre for the Arts is needed in Collingwood.
- should still invest funds for the Flvis Festival
- Fix some of the roaks around the town and a splash pad
- Fiz the roads that are in bad shape. Invest in affordable housing. Hire more staff and doctors to reduce wait time at the hospital. Invest in the hospital as a whole.
- Develop the waterfront, best long term investment
- I have been coming to Collingwood since 1962 and now am thinking of moving here but would miss things like the ROM and AGO and a proper Performing Arts centre. I feel seniors moving up here would participate in such a centre.
- · We definitely need money to be allocated to the arts and a centre for an arts build project.
- I am stunned that Collingwood does not have a centre for the performing arts, and indeed a centre to accommodate all other art forms. Our town is growing and we need to grow with it culturally, in the form of amenities available to all our citizens. I feel strongly that this money should be spent on a "Collingwood Centre for the Arts." It would be well used and much appreciated by citizens of our town of all ages, and for many years to come.
- · The Town and nearby area really NEED a theatre space to accommodate all forms of performances.
- A much needed ARTS CENTRE
- ARTS CENTRE
- Develop a true community centre to provide access to the arts to all performers, residents and visitors under one roof. The opportunity to do this with sports was missed and that was unfortunate. If that could be done in conjunction with the waterfront development it would be wonderful.
- We need a sports complex with a fitness centre, rink & pool.
- For a town this size it is shocking that we don't have an adequately sized cultural centre that performances could be put on. Stage, large back stage area, seating- dance companies have to go to meaford or Orillia, theatre Collingwood, musical performances, children's theatre, art, etc...
- Repair the roads, add a sidewalk near the Walnut Street Park, the roads in this town are a disgrace. Walnut street is the only street in the west end with no sidewalk
- · Collingwood would benefit from a Centre for the arts. We have excellent talent but no venue.
- apply to taxation. why is this not a presented option?
- taxation.
- · Dealing with the smell downtown from the sewage plant. Not good for business or homes owners
- · Please save the Terminals. You are the only ones who can!
- The asset should never have been sold in the first place, the citizens of this town will regret this move. However, since its now
 water under the bridge, the funds should be used to 1. retire debt and 2. the balance put into a capital fund reserve.

- Every municipality should take 1% of their yearly operating budget and invest the money which will create a yearly interest payout. over time the fund would get so big that it would account for a substantial portion of the yearly budget.
- I cannot comment on Debt Management without knowing the interest rates, however that would probably be a good start. If other
 reserve funds aren't adequately funded I think that should be the next target. Otherwise Capital Enhancement projects would be
 nice.
- Build a Centre for the Arts for all types of arts and culture.
- The Council of 2010-14 compounded their misguided decision to sell 50% of the electricity company which was basically a guaranteed income earning entity that didn't have a good enough offer to justify selling to PowerStream. Their 2nd misguided decision was to not make even some change to the 2014-19 Development Charge rates. Now the latest report indicates that DC reserves are much lower than they should be. Great management by the 2014-18 Council resulted in a very good result regarding the next transaction with EPCOR. That Council didn't have the opportunity to show further great judgment as to how the funds generated from the sale should be utilized. The current Council should look at this like an inheritance from a relative they didn't know would leave them money. Also that there is no one else left in the family to leave them money. All reserves must be brought up to their maximum. That will include the Working Capital Reserve that is used to pay the likely \$4M of cost for the inquiry. Also as 2018 brought in another ridiculous surplus because of underforecasted new tax revenue, Council should recognize that millions have come in over the past 4 years due to Surplus Budgeting. Most is for new tax revenue from many taxpayers that had to pay DC charges for their accomodation. The DC reserves should be topped up to required levels too. If that can't be done directly due to DC rules then a Growth reserve should be established and even if the non-budgeted for new tax revenue from the past 4 years is put into it, that should be millions. Any new tax revenue in the future should be placed into that reserve to be used in conjunction with growth infrastructure programs. It is all about doing anything possible to help make housing affordable, a 25% in DCs is not tenable. But reserves need to be in place for growth projects. Another aspect of growth that must be kept in mind is that all current taxpayers benefit from lower taxes because new taxpayers add to the overall base that costs are spread over. New taxpayers should only have a variable cost component impact, for their use of municipal services, which would be very small. But they pay the same full rate as everyone else. That is why a municipal taxpayer can benefit from growth if planning and implementation is done correctly. In Collingwood's case while many may have reservations about it, the reality is that growth will continue because the demand is there. Planning and implementation can only be done correctly if reserves are at appropriate levels. That is where the bulk of the funds should be utilized. Finally the Airport funds should be placed into a Hospital or HEALTLH (used for purposes like hospice facilities)reserve. It was a regional airport with contributions from our 3 surrounding neighbours. The funds from the sale should be used to benefit the region.
- Pave all center medians and round abouts. having 15 town workers working on them weekly is a waste of money! alot of money
 wasted in several positions
- Fix some of the streets around town and maybe a splash pad Ihave lived here for 54 years and my family has been her longer and all I see is building going on not any repairs we sure pay enough in taxes but don't get any repairs only to our cars from hitting pot holes and ruff roads
- · Community centre
- A cultural, arts, music and performance centre would be very Beneficial to the collingwood area. Municipalities that adopt culture as
 an industry have gained positive economic benefits for their communities. Towns are turned into a destination. Culture creates an
 interconnection between arts and business. It is important to developing the social intellectuality of individuals.
- I am in support for some of the money to be allocated to support the ARTS. I belong to a choir and we do not have a stage large enough to hold the entire choir of 122 persons. We need a centre for the Arts that can be used by all. Theater, dance, music, etc. Please allocate some of the monies towards building an ARTS centre that Collingwood desperately needs.
- Give the taxpayers a break by using the funds to REDUCE the "fixed" sewer supply and CPU water supply "fixed" charges that supposedly go towards present and future infrastructure costs. The present water/sewer "fixed" charges in the town of Collingwood are exorbitant ESPECIALLY for the WORKING POOR and LOW INCOME seniors.
- · An art center. Incorporating a proper stage to produce the ongoing professional shows
- INFASTRUCTURE! As tax payers, the people who live here need to be taken care of., Side streets feel (and look) forgotten. Our roads are in terrible shape and if one does not live close to the 'downtown' core or the more visible parts of town, there is a feeling that we are not as worthy than the other parts of town. Sewers are aging and need to be replaced. This town has done a great job with 'parks and recreation', providing beautiful places for the public to enjoy. Now however, is the time to take care of the rest.
- An Arts Centre for all forms of art and creative activities
- PERFORMING ARTS CENTRE.......We need a PERFORMING ARTS CENTRE where we can see live plays and musical events.
 Why should theatre groups etc. have to rent space from private companies at outrageous prices? Look at Meaford's wonderful theatre, or look at Huntsville's wonderful theatre. Both are community owned and don't blackmail them with outrageous prices

- A "Centre for the Arts" is long overdue in Collingwood and would be a great asset to our community.
- I would like to support the arts and I believe we need a Centre for the Arts build project.
- I think it's time Collingwood had a proper theatre complex. We have so many sporting venues, now we need an Arts Centre that could be a hub for the surrounding area. Similar to Stratford or Niagara-on-the-Lake. There are so many more people moving here I'm sure it would be popular.
- · Use it for your Judicial inquiry on the collus sale and for any other future corruption caused by our municipal government
- A Centre for the Arts is needed in Collingwood, as an economic driver, and to compete with Casino Rama and the planned casino at Wasaga Beach. I'd much rather attend great events, and spend money right here at home, instead of having to travel abroad. Thanks.
- A multi-faceted recreational facility is sorely missing in Collingwood. For a community that prioritizes health and recreation in its lifestyle, the offerings for venues are disjointed and sub-par. For a growing community targetting young families, our teams need to travel the province to train and compete. We have the accommodations to house tournaments and competitions but not the venues in non-ski or bike seasons. Please table this as an option for consideration!
- Repurchase waterfront land on the west side of Collingwood. We do not have any land with public access to the Bay on the
 west side of the town! What a great legacy for this council and the residents of this community for now and always! WE NEED A
 WATERFRONT PARK ON THE WEST SIDE!!
- By no means must any funds from the sale of assets be used to pay the cost of the judicial inquiry. Invest some money to establish services to the area of the boat-launching ramps in order to have sewer and water services to that point. Then, build a proper harbourmaster's hut, something like the little washroom building at the corner of Second and Pine streets....only make it a two-storey (or three-storey) so that people can go upstairs and look out at the waterfront. When a developer decides to build in the area of Side Launch Way, make that developer pay for servicing his lot....which he would do anyway, but don't give him, or her, free access to hook up to the aforementioned town-run/owned services. He/she must pay to hook up, perhaps helping to recover a bit of the town's cost. If you can build something like a convention centre/theatre for 13 million dollars in the Millennium Park area at the north end of Heritage Drive, then use six million to demolish the Collingwood Terminals and use the rest of the money to build a convention centre/theatre at that site, or nearby.
- number one item wold be a Theatre for the Performing Arts. Collingwood is large enouugh to need a theatre that would be used for live shows and other good causes.
- I think we should build a multi use Collingwood's arts center. A building to house local live theatre, travelling performances, perhaps an ice rink, and rooms for various artistic events and shows. See the Lakeland civic center (RP Funding Center) in Florida for an example of a wonderful facility for the town.
- As I have mentioned previously, You (Council) are spending the accumulation of many previous Councils' work in developing Collus and building the Airport, starting back in late 60's. This is a once in a lifetime occurrence nd it behooves Council to be extremely cautious. Just like the waters of Georgian Bay, Interest rates in 1980, we were faced with paying for secondary treatment and our first Tranche of debentures hit the market at 17%. Pay off you debt, put funds away for a rainy day and forget dozy ideas like tearing the Terminals down. C.D.Howe built them pretty good in 1929. Paint them put a decent elevator to the top and develop the 3500 sq ft up there But thats all. The Hospital, an Arts Centre & new Rec Centre, wait to see what happens and Then get out the cheque book. Respectfully,
- Investment in our recreation, especially our soccer fields would be great.
- Now that another estimate of expected costs for the Collingwood Judicial Inquiry, which is the 3rd or 4th, has been presented by Municipal Executive Staff it is time for Council to decide. It is clear that the scope of the inquiry is not going to be narrowed down as original suggested. There is no guarantee that it won't be \$millions more than the \$4M estimate. The fact is this is not a budget overrun of tens or even hundreds of thousands. This is millions. Dealing with that shouldn't be a staff responsibility to try to find other ways to fund the overrun. This was due to a decision of 4 members of the current council and one that this council must prioritize. To suggest that funds from the sale of an income earning asset are sacrosanct to some thought of legacy is fundamentally irresponsible. There is only source of \$'s and that is the municipal taxpayer. There is only one source from were the taxpayer's safely kept funds are paid out to fund the expenditures that Council approve. That is the municipality's bank account. It is as if in regards to the inquiry impacts Council continues to take an approach of "disregard the cost". That should be a concern for any taxpayer, so make sure your Councillors are aware of this.
- This should not be used to finance the current inquiry, which by the way is a total waste of money.
- This is a once in a lifetime bonus and should be applied amongst the above projects that the public and tax payers have advised Council to proceed as outlined in the detailed Waterfront Study and Strategic Plans. The Community input was extensive over the past 3 years or more and indicates the urgency for these to happen sooner rather than later.

- I find it remarkable that there was no mention of arts and culture in the list above. Collingwood needs an arts centre for plays,
 music productions etc. Collingwood has grown up to the point where this should be considered a requirement for the kind of
 community out town has become.
- Put out a call for PROPOSALS for a building to give us an ART/THEATRE/GALLERY for dancers, musicians, singers, playwrights, comedians, fine art creators, creative youth, film makers, and the subsequent spin off of such a place. It could also have office space/restaurant/functions for the boating community. This building would replace the Terminals BUT the new building should be built with a facade that replicates the terminals on the town side. If that land is not stable enough then move it closer south toward town and put the boating community on the north side. Thank you for reading.
- Work to a more environment friendly town that can help educate future generations about the past in Collingwood and how to make a better future. (trees, solar panels, minimal single use items, MORE PEOPLE BIKING TO GET AROUND.)
- It is important that after a number of years of asking for community input that the Collingwood Council proceed with the projects in the Master Plan that were outlined and must be approved and supported. These should not be sidelined or delayed by the funding requirements of the Collus Power Inquiry.
- The town needs a splash pad. It would be ideal as there is so many young toddlers in town. It would be a great addition to the town and help build waterfront tourism.
- A portion of the proceeds should boost Collingwood in a visible manner. As Collingwood has some of the highest quality water in
 Ontario, according to Provincial reports, I suggest water bottle refill stations be considered as Scotland has done. https://refill.org.
 uk/refill-scotland/
- Our youth.
- · down town parking multi level lot
- · Fund to combat youth homelessness. Improved youth center, general support for youth
- We are one of the only towns to not have a vibrant waterfront with dining venues (not food trucks). Where are the restaurants and shops that FRAM was supposed to build?
- · Preserving the shoreline of Sunset Point Park which has had significant storm and winter damage.
- There are several key areas in Town where the Trails are in need of repair and refreshening as well as a number where the lake levels are threatening usage. Not sure why there is no capital plan noted for Trails, Active Transportation or Cycling.
- Build the waterfront with restaurants, cafes (outdoor sitting areas) and parks at end of Hurontario. More bicycle paths, please clean the streets so it is safe to ride on
- Please put a trail to the Georgian Trail from Silver Glen Condo community. At present we have to go west on highway 26 to Silver
 Creek and walk a few blocks to use their access Trail. There is a trail to the Georgian trail in Cranberry Kinks but that is quite a
 walk and there are rumours that it will be closed. We are 180 plus units with many active residents who would like to walk and bike
 on the trails but need access. I have been told that Reads Homes and our developer gave land to the Town to build this access trail
 for us but our condo corporation says there is no assurance this will happen. Please consider this request. Thank you.
- · Terminals and the park around it could be a jewel please spend on that
- create great park space for kids to play in that is downtown
- 1. Our town is desperately in need of an additional fitness/recreation/community facility that works on a parks & recreation basis & not just privately run. The YMCA is now so busy with all new residents arriving. New developments are great and we should make sure facilities are provided for people. An idea comes to mind that this facility could be built at the terminals land location with that being a huge feature of the history of the town. 2. A suggestion of an iron bridge being added for cylists & pedestrians on the east (Lake) side on pretty river Pkwy/Roll dr, to have safety from the traffic to access to sunset point, the town, and millennium park trails. The sidewalk presently is extremely dangerous. The iron bridge over the river would then follow into a sidewalk to lead into sunset point.
- Money should be spent on things we can all see: Water front, Parks, Road improvements and the control of the future development
 of the size of Collingwood. Don't allow Collingwood to become a CITY. It should remain a small town in Ontario. Increase
 development charge to control growth.
- Collingwood is desperate for a large capacity auditorium/cultural centre. Seating for 400 people with a stage for musical and theatrical performance and the capacity to show films. The Life Long Learning group (GTLLI) could use this space, not to mention the cinema club, the Jazz and Blues group and Theatre Collingwood. With that kind of space available, there would be an impetus for new organizations to form that would take advantage of it.

- · Facilities for the soccer fields (Fisher)
- The town undertook in 2015 to develop a Community Based Strategic plan. The plan involved extensive public consultation which guided development of a vision for Collingwood's future, and priorities for action by the town to deliver the plan. The answer to your question where should any new found funding for the town be directed? will be found in the CBSP. Note the CBSP is a living plan which is reviewed and periodically updated as appropriate. Through the CBSP process the public has indicated the priorities favoured. If the CBSP continues to guide the work of the municipality and a regularly adjusted plan should there is no need to duplicate effort that has gone in to establishing priorities for new found funds.
- · Extend the bike trails towards Blue Mountain
- Look at setting up a local community fund to support and attract local businesses. This could be a for-profit debt and equity fund
 that would attract and invest in local businesses of various sizes. The theory is, the fund would attract businesses, create jobs,
 increase tax revenue, and all profits would be reinvested back into the town. Please speak with Martin Rydlo and we would be
 happy to pitch the concept.
- A "greener" Collingwood. Ban single-use plastic! Let's become the example of what sustainability looks like for a town. This is our chance to make a change! I am not sure where to start, but I'm sure there is an initiative.
- Arts and Cultural centre at the terminals
- I think the town should look into improving and creating better outdoor recreational facilities, especially for young families. The latest skatepark refurbish is great, continue to develop this area with the addition of a 'bike park' perhaps? They are popping up everywhere across Canadian municipalities. It would be a great complement to the already fabulous trail system we have around town. Look up vélo solution pump tracks for a visual and more information.

 I am happy to discuss further and help in the process,
- · Recreation spaces for young children
- We all know that there are many great ways to allocate these proceeds, but what is missing from this list is a concrete and dedicated commitment to the arts in Collingwood, and more specifically to the build or retrofit of a proper Centre for the Arts. Collingwood is bursting with artistic talent, all of whom create their art forms with little or no assistance from the town. But their needs are hugely disregarded. They also contribute to the vibrant tapestry that attracts so many to the Town of Collingwood and South Georgian Bay. This is in no way to say that sports or recreation is not a huge and important contributor, but we know that the arts is a great economic driver and worth investing in. The arts feeds the soul but it also feeds the pocket books. For example, people who attend live theatre also spend their dollars to have dinner in our restaurants, shop in our stores, and stay in our hotels. People also move to Collingwood not only for the outdoor activities but also seeking a vibrant arts culture. There are many ways to finance a build project and I am in no way suggesting all funds to come from the sale of these assets, but what I feel is necessary is that the Town of Collingwood immediately allocate some of the money to begin the process. Funds are needed to hire a project manager, hire a professional fund raiser, hire an architect to begin the process, as well as garner a needs assessment study. It is vitally important that the scope of this build be carefully planned, as this should be a space that will be affordable and manageable. There is absolutely corporate and private money ready to be given once the process begins. This can not be a 10 year project. We need this now. Collingwood residents and visitors should not have to go elsewhere to find a facility. Thank you for your consideration. Please consider the following: • 270,000 Ontario jobs are in culture (4% of the workforce); 41.2% of culture jobs in Canada. • The culture sector contributes \$25.7B GDP in Ontario; 47.8% of Canada's total culture GDP (1). • 65% of Ontario business leaders (2) say that a thriving arts and culture scene makes it easier to attract top talent to their communities. • The arts empower youth, especially at-risk youth (3), to succeed in school, in work and in later life (4). Canadians know this and 85% believe that investment in arts education assists in the emotional and intellectual development of children (5).

1 Statistics Canada, Provincial and Territorial Culture Indicators, February 2018 2 Nanos Research for Business for the Arts, Businesses' thoughts on attracting employees through the arts and culture, May 2016. 3 National Endowment for the Arts, The Arts and Achievement in At-Risk Youth: Findings from Four Longitudinal Studies, 2012. 4 Arts Education Partnership, Preparing Students for the Next America: The Benefits of an Arts Education, 2013. 5 Strategic Counsel, Building the Case for Investing in the waterfront will bring other private investments to the community which will fund many of the other priorities.

- Millenium Park and Terminals funds to go to implementing the Watefront master plan, wayfinding,
- Smart investments are a priority. There is no point in selling assets to watch the money disappear in months or years.
- Save the Terminals!!!
- Recreation/Arts facility. It is ridiculous that a town our size has neither. An embarrassment!
- You will probably use the majority of the funds to pay for the short sighted biased inquiry our misguided council has endorsed without financial oversight

- Pay down the existing debt of \$3.2M, put \$5M into maintenance of the terminals, replace the \$9M gap in the reserve fund and use the remaining \$1M to establish a community fund to support entrepreneurship.
- We need a cultural centre for the performing arts.
- · We really need some type of a venue for plays and concerts instead of going from place to place. Our roads are in terrible shape.
- · Have more useless enquires until 18 million is depleted
- · Theater and arts
- · Build a community theater!
- Arts/Culture Master Plan. The arts are a very important part of Collingwood and should be further enhanced and supported (such as a designated arts/culture district)
- Collingwood could use a permanent centre for the arts.
- Sunset Point is a huge draw in summer. Tear down the kids park and get some water activities put in for them. Maybe a sandy beach would help rather than a stone infested one.
- Where is mention of an arts centre/ theatre?
- No direct mention of arts investment, (unless this is the "seeking a property" reference as it makes no sense as written). If not so
 intended, you have no mention of a theatre, arts centre. This town makes more from arts and culture, service businesses than
 sports, yet you are not investing in its growth. Start a partnership with private sector with part of these funds.. The ROI is significant
- I would hope that the property being sought would be used for arts & culture. Collingwood has a vibrant arts community in terms of producers and patrons that should be supported. An arts centre with gallery spaces, practical performing spaces (unlike the Simcoe St. theatre with it's lack of backstage) and flex spaces for meetings, workshops, etc. that are affordable for local artists and community arts groups to use would be an excellent investment. If you build it...well they're already here!
- Collingwood desperately needs a large community centre which includes an ART centre within it. Theatre Collingwood does not have a permanent venue and the YMCA is totally bulging at the seams. So many from Toronto, moving to the area want the arts to be part of their retirement.
- More money allocated to the arts (in particular to Theatre) to draw more tourists to our area. Stratford draws a huge number of tourists because of the Stratford Festival. Let's make Collingwood a more attractive place to visit and live in by providing more entertainment!
- · At least something towards the arts.
- We desperately need an Arts Centre. Weve seen what happens to theatre C'wood when their rent is raised beyond what is reasonable. We need a permanent home for the performing arts.
- Arts and Culture Centre What is "seeking a property...." the 4th option? I think this survey needs a lot more work. Many of the choices are very unclear.
- We would like to see a culture centre built that would be big enough for plays, concerts, town hall meetings etc. The Gayety Theatre is not handicap accessible, has small washrooms (not accessible) and has raised it's rates too high.
- Improve public parks
- · Centre for the Arts
- Waterfront expansion. We need to capitalize on our landscape with restaurants and boutique shops along our waterfront. People flock here for the water views. Any other town/city that has waterfront access has captured the tourist market with attractions.
 Collingwood needs to step up its game.
- Invest a portion of the funds in refurbishing the Johnson Trust property on Birch Street and increasing the number of units on
 the property specifically to meet the needs of those who are homeless and to create a much needed emergency shelter. An
 accommodation study is not needed. The needs are well documented. Concrete action is needed to tackle the homelessness and
 affordable housing crisis in the municipality. Dedicating 3.5 million for this purpose would be a wise use of funds.
- Multi use arts/performance/conference centre to support our arts and culture community which is an economic driver for this community and would have opportunity for growth/expansion given a proper venue/facility to support it.

- Some effort to support the arts as well as sports and recreation would be welcome.
- Please consider an appropriate venue to support and attract the arts to Collingwood. This would be good for the economy and give
 us another tourist destination target. A venue to support ALL Arts Theatre, Dance, Music, Visual, etc. Perhaps tear down the Silos,
 and use that land site for a destination Arts Centre.
- Some of the monies should go towards establishing a permanent facility for all the arts in .Collingwood, namely a theatre. The Terminals should have appropriate murals and lighting on it so that is an attractive historical waterfront structure and not an eyesore. This strategy has been accomplished in many places.
- · Fixing roads and putting in sidewalks, on more streets.
- PARKING improve the volume of parking spaces in downtown Collingwood. I heard a suggestion for a multi-level carpark behind
 The Arlington, which sounds like a very good solution. ARENA relocate the Eddie Bush from downtown Collingwood. Mostly a
 parking issue; tournaments lead to street & lot parking being filled for extended periods of time (and during times of free parking,
 which creates no incentive to move). FARMERS MARKET this creates a great sense of community and there is growing demand
 for a yearround location. Eddie Bush would be a great location... should the arena be relocated. This would be a convenient
 downtown spot, and back to the original location of the market..... going waaay back!:)
- How about some kind of recreation facility. We are a hub for surrounding areas/towns yet each has its own facility. All except Collingwood. We are supposed to be considered one of the most active communities in Ontario yet our only multi sport facility is the YMCA. Keeping your population active would cut down on long term medical costs by keeping your population healthy. It would provide a space for several sports keeping all age groups active. There are several empty buildings just gathering dust and falling apart in Collingwood. Why not repurpose one (to keep cost down and limit waste) and make Collingwood and even better place for people of all ages. I'm tired of going to other towns to use their facilities and contribute to their bottom dollar. Come on Collingwood! If you can spend \$4 million dollars on an inquiry that will net nothing in the end how can you not think this is an extremely important cause.
- What the community really needs is an Arts Centre. This would enliven the entire community, and could incorporate theatre
 and visual arts, and engage all ages. The culture of the community is very important, and current spaces are fragmented and
 inadequate. An Arts Centre would truly be an important investment in the long-term quality of life of the community, and be a
 catalyst for future growth. It would be a vanguard project that would position Collingwood as the leading community on Georgian
 Bay
- Collingwood and the surrounding communities are widely known for the outdoor beauty and YES, we live in an incredible region. But we are also a community of artists, musicians, and patrons of the arts both young and old. Children who play hockey and ski are the same kids who study dance and play musical instruments. Parents and grandparents who kayak and snowshoe, are the same folks who support local live music and drive out of town for big concerts. It's clear that Collingwood NEEDS a community-owned performing arts and cultural centre, like we see in towns such as Midland, Meaford, and Orillia, where we can come together for shared experiences that enrich our lives and spark creativity among our youth. A centre would be an economic driver for the Town enabling residents and tourists alike to engage in entertainment without leaving Collingwood. Tour Operators would have more options to bring buses to the region and spin-off to restaurants, hotels, and retail adds further stimulus to the community.
- Just don't spend this money on the current Judicial Inquiry where there is no remedy no matter the finding with the exception "I told you so"
- While this town continues to grow roughly 10 percent a year, its main industry is tourism. The simple solution is building subsidized
 housing, however, I think creating incentives for homeowners to rent. I understand we recently changed by laws to allow for a
 second unit to be built on property in collingwood again, we could loosen some restrictions to allow for more rental incomes for
 home owners, increasing capacity for local service
- · Twin pad rink and pool combo
- · I would support a Centre for the Performing Arts.
- Buy more baked goods
- · Not on the terminal buildings or inquiry.
- I think it is important to reduce or eliminate debt, and to have healthy reserves. After that, funds should be utilized to maintain town infrastructure. I would love to see a greater focus on maintaining roads, some of which are in pretty rough shape.
- There is nothing specific about building an event space. Collingwood has a very active theatre, music, arts and culture scene that survives in woefully inadequate space. Event space could be downtown or waterfront or by purchasing on Poplar Sideroad. Designated event space would attract more visitors to our town for weekends like the Elvis Festivities.

- Collingwood needs a performing arts space. A spot for Theatre Collingwood and many other professional and community performance artists. I would like to see some money set aside for this. I think the space next to Sobey's where Iron Skillet currently is could be a beautiful space with balcony and large windows out to Bay. Designing very important to make it a stunning space to enjoy arts and the waterfront. I would hope we do not need an accommodation study to identify the fact we need new affordable housing for all the people who we need in our seasonal/ tourist industries. If we get a new hospital on Poplar, I think the old hospital site could make an attractive mixed community including affordable accommodation. All new neighbourhoods in town should be mixed income levels, in my opinion. And, we need to get working on the Waterfront plan. As the GTA continues to grow rapidly, more people will also be getting away to our area. We have to be ready to offer wonderful waterfront experiences for them. I think some money should be spent immediately on the Waterfront and the balance be reserved for future well planned projects.
- All of the above suggestions are I am sure worthy of partial or full consideration for ways in which to allocate the net proceeds from the sale of the assets. What is not listed is the promotion and financial support of a Centre for the Arts that would house not only a theatre but space for dancers, artists, musicians & singers, film makers, creative writers, fine art collections and any other groups that fall under the purview of Arts & Culture in our community. Collingwood is embarrassingly lacking in this area considering the many towns and cities in our greater region that have long since committed to supporting this integral part of their communities. With Theatre Collingwood on the "move" this season, what better time to group together like-minded citizens to investigate government grants, potential major donors, community fundraising efforts plus substantial financial support from the Town! This project once completed can only impact positively on Collingwood's cultural tourism and continued economic growth.
- theres' always sewers roads and infrastructure, does "Collingwood terminals" mean tearing them down or preserving them?? I
 vote for less expensive option. How about some investment in culture and rec facility or land for future project.
- Our wetlands are filled with garbage and could use a good clean-up. Make it more enjoyable and help the wildlife
- · Parks and trails to link communities within the town
- Continue to invest in the downtown and waterfront. Draw everyone to the core ~ tourists and residents by continuing the vision of a vibrant community.
- Invest in Free Wifi for the City of Collingwood!
- Since both sides of the Collingwood terminals debate have their reasons for wanting them to go, or stay, I'm wondering about an option that perhaps both sides could agree upon. I'm sure someone has already thought of this, but perhaps the town could consider taking down the original, non-useful terminals (appeasing the "take them down" contingent) and replacing them with a functioning, useful replica, that could house any number of viable businesses/recreational/ or arts facilities. A modern structure that resembles the original could still maintain the heritage and historical look that the traditionalists would like to keep, but could also satisfy those residents looking for a more useful, tax generating, replacement.
- I feel the property taxes in this town are astronomical, how about using some of the money to pay for some services and stop gouging the community.
- Sunset point park needs redone with a splash pad. Look at Kelowna BC, they have a great one.
- Create a specific reserve fund for the development of a multi use facility that would incorporate a performing arts centre.
- A permanent place for arts and culture groups to perform in. For a fee. Not free.
- Roads in town are horrible
- · demolish concrete grain terminals; make this open space available for public use
- I would like to see a portion of the funds go towards a theatre space/centre for the arts
- an arts and cultural center where performances can be held not on the terminals fixing the infrastructure of Collingwood ie. roads, parks a covered sports dome that can be used year round for baseball, soccer and other sports
- Would love to see an multi arts facility in our area. Collingwood craves this.
- It would be great to see some of the money go to art programs in Collingwood.
- I would like to see a portion of the funds go to supporting arts in collingwood such as a center for arts that expresses and helps
 others to express themselves through the arts in a unique way
- I would like to see a portion of the funds go to support a Centre for the Arts in Collingwood. There is currently no facility in
 Collingwood that supports the needs of the growing arts community. The community often has to look outside of Collingwood to
 meet these needs.

- Arts centre/theatre
- I would like to see a portion of the funds go to support schools, art, and sport programs. Such as local businesses (Collingwood Circus Club)
- Plesse include a portion of the funds to support a Centre for the Arts in our town
- Take terminals down and enhance waterfront in its place.